



European Bank  
for Reconstruction and Development

# **Obstacles and Opportunities for financing energy investments and regional market development in SEE**

Ian Brown

**GME/ AEEG Workshop,  
Rome  
19 April 2013**

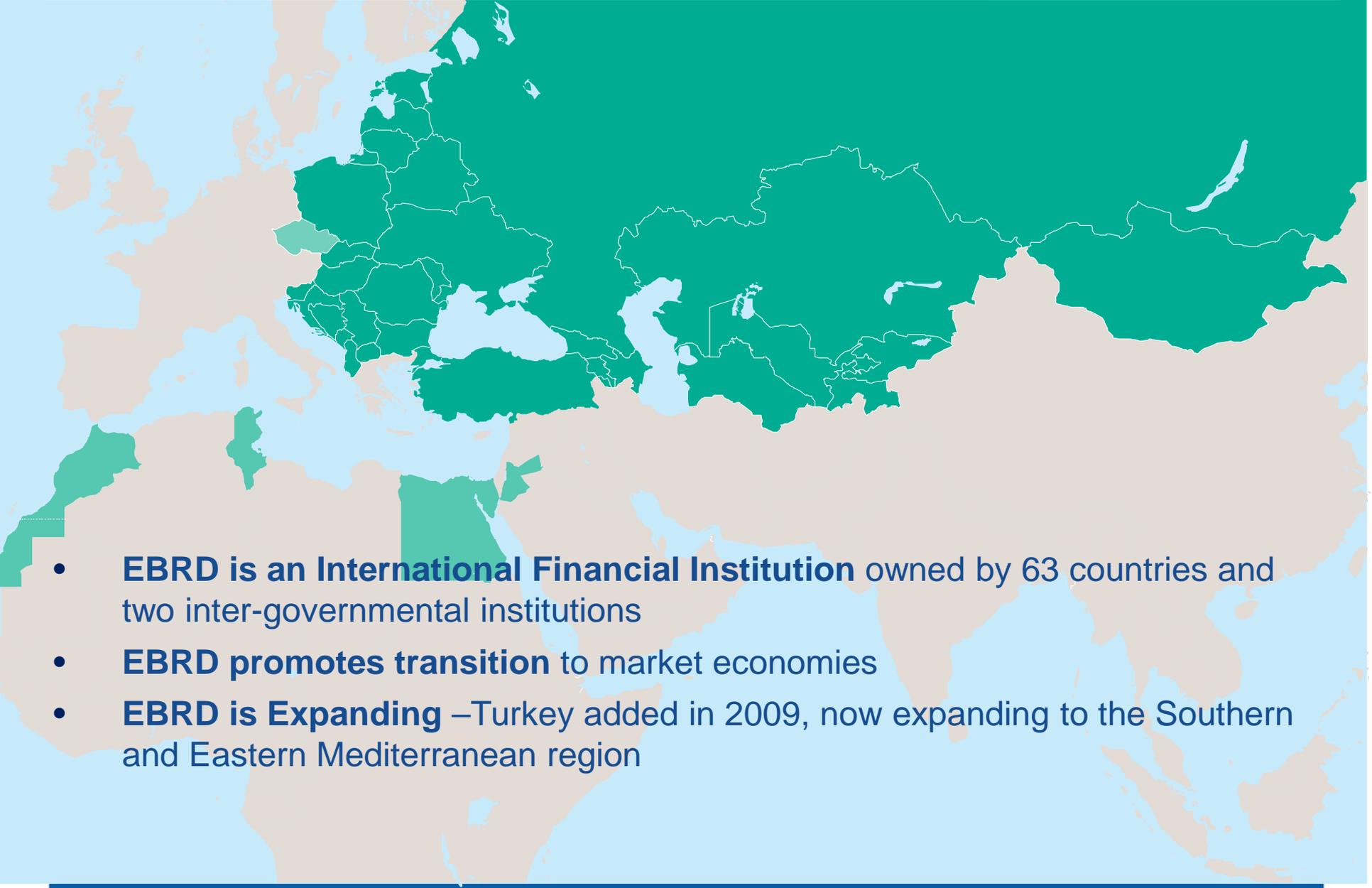


- I. Overview of EBRD
- II. Power & Energy Utilities: Focus and Experience
- III. Obstacle and Opportunities for financing in SEE

# EBRD at a glance



European Bank  
for Reconstruction and Development

- 
- A world map with a light blue background. Countries in the EBRD's operational regions are highlighted in a darker blue. These regions include Western and Central Europe, Turkey, the Balkans, the Middle East, and parts of North Africa and the Eastern Mediterranean.
- **EBRD is an International Financial Institution** owned by 63 countries and two inter-governmental institutions
  - **EBRD promotes transition** to market economies
  - **EBRD is Expanding** – Turkey added in 2009, now expanding to the Southern and Eastern Mediterranean region

## Main features of financing for energy projects

### LOANS

- Project finance loans
- Corporate loans with specified use of proceeds or sovereign guaranteed loans
- Tenor of 10-15 years
- Margin benchmarked to market
- Fixed rate and/or local currency possible
- EBRD can directly finance up to 35% of an enterprise's long term capital (or project costs for greenfield projects); additional funds mobilised through syndication

### EQUITY

- EBRD equity stake typically below 20-25% (meaningful, but minority)
- Investment through capital increase
- Invest in Funds to address smaller projects or larger stakes
- Exit through IPO, trade sale or put/call agreement
- Political and regulatory risk mitigation



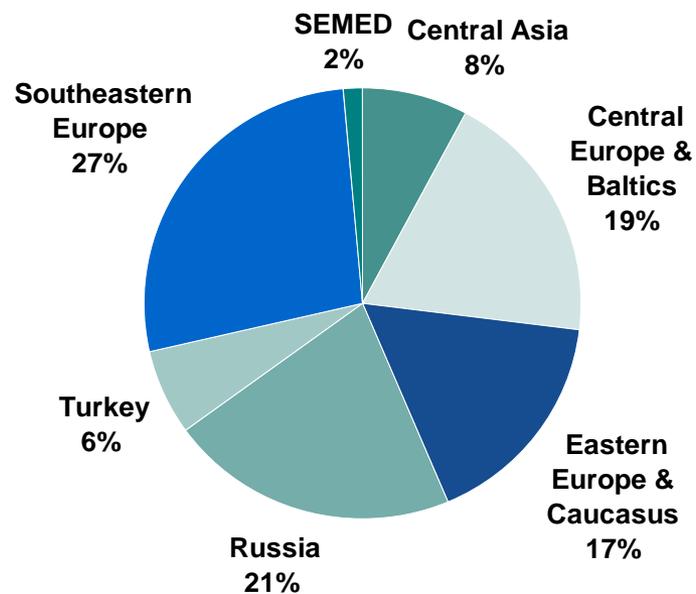
- I. Overview of EBRD
- II. Power & Energy Utilities: Focus and Experience**
- III. Obstacles and Opportunities in SEE

# Power and Energy Financing by Region and Sector

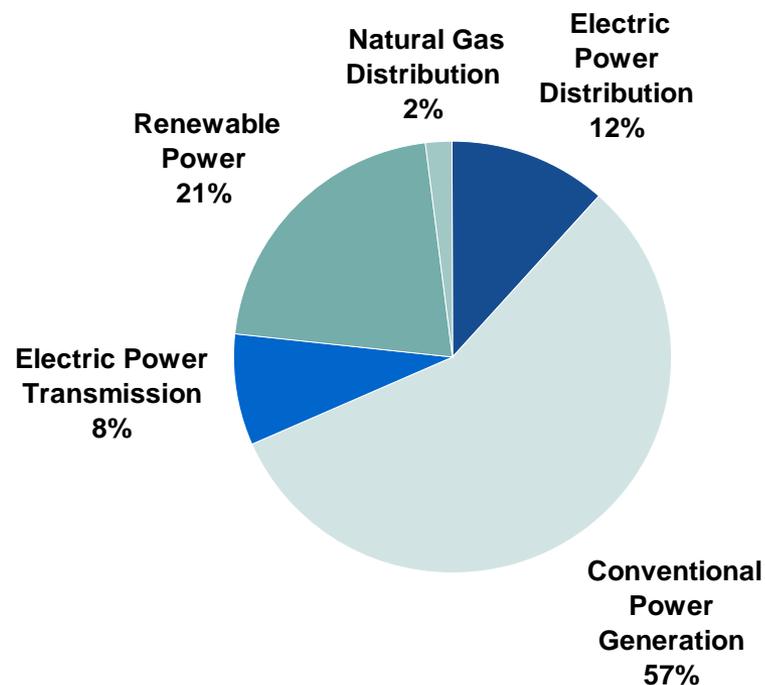


European Bank  
for Reconstruction and Development

## Financing by Region



## Financing by Sector



*Unaudited as at 31 December 2012. Note: Renewable power does not include large hydro.  
Financing by Region since 1991. Financing by Sector since 2009.*

# Selected Power and Energy Transactions



European Bank  
for Reconstruction and Development

	Russia / Turkey	Central Asia	Central & SE Europe	EE & Caucasus	SEMED
Thermal Generation	<ul style="list-style-type: none"> <li>- LUKOIL/TGK-8 Rehabilitation (2009)</li> <li>- RusHydro Bond Issue (2010)</li> </ul>	<ul style="list-style-type: none"> <li>- CAEPCO (2009)</li> <li>- Aktobe CHP rehabilitation (2010)</li> <li>- AES Sogrinsk CHP (2011)</li> </ul>	<ul style="list-style-type: none"> <li>- Lietuvos Elektrine (2010)</li> <li>- Latvenergo CHP (2010)</li> <li>- Petrom Power Plant (2009)</li> </ul>		<ul style="list-style-type: none"> <li>- IPP4 Al-Manakher (2012)</li> </ul>
Renewable Energy	<ul style="list-style-type: none"> <li>- Rotor Wind Farm (2009)</li> <li>- Bares Wind Farm (2012)</li> </ul>	<ul style="list-style-type: none"> <li>- Salkhit Wind Farm (2012)</li> </ul>	<ul style="list-style-type: none"> <li>- Saturn Biomass (2009)</li> <li>- Suvorovo Wind (2010)</li> <li>- Margonin Wind (2010)</li> </ul>	<ul style="list-style-type: none"> <li>- Porogi Solar PV (2012)</li> <li>- Eco-optima wind (2012)</li> <li>- Graanul Invest Biomass (2011)</li> </ul>	
Transmission	<ul style="list-style-type: none"> <li>- Federal Grid Company Bond Issue (2011)</li> </ul>	<ul style="list-style-type: none"> <li>- KEGOC Modernisation II Loan (2008)</li> <li>- KEGOC Osakarovka (2011)</li> </ul>		<ul style="list-style-type: none"> <li>- Black Sea Energy Transmission System Energy (2010)</li> <li>- South Ukraine Transmission Project (2010)</li> </ul>	
Electricity & Gas Distribution	<ul style="list-style-type: none"> <li>- Federal Grid Company (2010)</li> <li>- SEDAS (2010)</li> <li>- IZGAZ (2009)</li> </ul>	<ul style="list-style-type: none"> <li>- Sugd - Energy Loss Reduction (2011)</li> </ul>	<ul style="list-style-type: none"> <li>- ENEA Privatisation (2008)</li> <li>- Energa SA (2010)</li> <li>- Gas Rimini (2010)</li> <li>- OSSH efficiency improvement (2011)</li> </ul>	<ul style="list-style-type: none"> <li>- Electric Networks of Armenia (2009)</li> <li>- Moldova Electricity Distribution Upgrade (2009)</li> </ul>	<ul style="list-style-type: none"> <li>- ONE: Rural Electrification and Smart Metering (2013)</li> </ul>



- I. Overview of EBRD
- II. Power & Energy Utilities: Focus and Experience
- III. Obstacles and Opportunities in SEE**

- **Overall: a regulatory framework must be clear, predictable, stable and enforced**
- **Tariff methodology that focuses on transparency and efficiency – social issues dealt with separately**
- **Networks – regulated asset base plus realistic cost of capital**
- **Renewables – many options (feed-in tariff, auctions, green certificates, contract for differences, premium) but key is:**
  - Certainty of despatch
  - Reliable framework – no retroactive changes
  - Access to grids
- **Conventional generation – largest and most risky investments. Require:**
  - Revenue predictability – regulated tariff, or long-term offtake or liquid, deep market
  - Access to grids
  - For fossil fuels – clarity on future carbon policy framework



- **How to deploy renewables without being overwhelmed or paying too much?**
  - Consider auctions in early stages
  - Caps on specific technologies with “use it or lose it” permitting
  - Aggressive reduction in support for fast-changing technologies
- **How to support conventional capacity in an era of high fuel price volatility and increasing renewables penetration?**
  - Wide availability of information on network development
  - Capacity payments or deep ancillary services/reserve market
- **How to promote cross-border trade?**
  - Clear, transparent rules on capacity allocation
  - Mechanisms to allow merchant lines

# The importance of the SEE CAO



European Bank  
for Reconstruction and Development



# Key Considerations in EBRD financing for power and energy projects

## Financial Structuring



European Bank  
for Reconstruction and Development

### Structuring approach

- The structuring process is driven, in the first instance, by the client's preferences and strategy.
- Structuring is then an iterative process between the EBRD (any co-financiers, B-lenders) and the client.

### Requirements on construction contracts

- The EBRD may take construction risk (without or with limited recourse to sponsor) if the EPC contract is robust.
- For thermal generation, especially coal, the EBRD is likely to require a fully-wrapped EPC contract.
- In renewables, the EBRD may accept supply contract / BoP split.
- The EBRD does not take new technology risk, and will require proven technologies from credible suppliers (no demonstration technologies).
- Focus on liquidated damages and warranties

# Key Considerations in EBRD financing for power and energy projects

## Environmental and Social Considerations



European Bank  
for Reconstruction and Development

### Performance standards, Environmental & Social Impact Assessments (ESIA)

- Management plans and H&S practice
- ESIA must be EBRD compliant.

### Industrial Emissions Directive (IED) and Best-Available Techniques (BAT)

- Generation: any new plants must be IED compliant. Compliance may require going beyond national requirements.
- The EBRD looks at the entire project and related facilities, not just a specific component.
- Perform a gap analysis to determine how the technical / environmental performance of the new project differs from best practice (e.g. in Germany) – will facilitate EBRD E&S due diligence.
- Any fossil fuel project must be designed to highest possible level (i.e. BAT compliance). State-of-the-art technology must be accompanied by state-of-the-art ESIA (with CCS assessment).

# Key Considerations in EBRD financing for power and energy projects

## Transmission Projects



European Bank  
for Reconstruction and Development

Transmission is a regulated monopoly, so bankability of transmission projects depends on regulatory regime.

Recent lending to transmission companies in SEE has been both on a sovereign guaranteed and on an unsecured corporate basis

The proposed Montenegro: Lastva – Plejvlja transmission line project, being co-financed with KfW and constructed by CGES (and their minority investor TERN) is an interesting case study:

- Several lessons drawn from this project:

- Transmission projects are financeable without sovereign guarantee
- Importance of Environmental and Social due diligence cannot be overstated
- Predictable Regulatory Framework is key for financing

**Thank you**



**European Bank**  
for Reconstruction and Development

Nandita Parshad  
**Director, Power and Energy**  
**London**  
**+44 (0)207 338 6537**  
[parshadn@ebrd.com](mailto:parshadn@ebrd.com)

Ian Brown  
**Senior Adviser, Power and Energy**  
**Belgrade**  
**+381 63 233 954**  
[browni@ebrd.com](mailto:browni@ebrd.com)